

Alfred University
1836 - 1931

Alfred University

Its Beginnings

IN 1836 a Union University student came to Alfred, New York at the request of the settlers of this pioneer community and organized on December fifth a "select" or private school, out of which Alfred University has grown.

Under William C. Kenyon, its third principal, (All three principals were Union University men.) the school was chartered as Alfred Academy in 1843. By 1846 three school buildings were erected on the present campus and the foundations were laid for the growth of the school into a permanent institution.

Deep religious faith, a high regard for learning, and a devotion to good citizenship, were the foundation principles on which the school was built, and have been the impelling motives of its promoters, as well as of its early founders.

The school was chartered by the State of New York as Alfred University in 1857 and William C. Kenyon became its first president. Although non-sectarian in charter, with a self-perpetuating board of trustees, it was founded and is maintained in the interests of Christian education. Students of both sexes, of all denominations

ations, and of all races are admitted to equal privileges and equal consideration.

The location of the campus was wisely chosen, and has been enlarged from time to time by the purchase of adjacent lands, and now comprises more than one hundred acres. It is situated among rugged hills, 1800 feet above sea level, and is growing constantly in beauty and attractiveness.

President Kenyon died in 1867, ten years after the University charter was granted, having added a substantial dormitory building since the academy days. Doctor Jonathan Allen succeeded him as president and for twenty-five years gave the college a scholarly administration, in which Kenyon Memorial Hall was added to the plant and a beginning was made in endowment funds. Following his death in 1892, Professor Alpheus B. Kenyon was Acting President for a few months, and Doctor Arthur E. Main was president for a little over two years. In September 1895, Doctor Boothe C. Davis, now president, began his administration.

For the first seventy-five years after its founding, or about fifty years after Alfred University's charter was granted, Alfred's progress in educational achievement and material equipment was fraught with the difficulties of a new rural country and its attendant poverty, but it was characterized by self-sacrifice, loyalty, devotion and toil that challenge admiration and praise.

In the past twenty years there has been a new era of advance in educational standards and in material equipment; student attendance has rapidly multiplied; many new buildings have been added; the endowment has been greatly increased; the faculty has been enlarged in numbers and its compensation increased. The educational standards have been recognized and approved by all the standardizing agencies of the country, including the Association of American Universities. Faculty members are now entitled to participate in the retiring allowance plan of the Teachers' Insurance and Annuity Association of America (Carnegie Foundation).

As Alfred approaches 1936, the centennial year of its beginning, its friends and alumni look back with increasing gratitude to its beginnings. The heroic men and women who laid the foundations, through toil and sacrifice and generous giving, in order that an accredited institution of higher learning might rise here on these foundations, have been pioneers in helping to make possible all that the end of the century will see achieved on this campus.

The College of Liberal Arts, the State Schools of Ceramics and of Agriculture, the splendid new buildings now rising on the campus, the Million Dollar Centennial Fund, and the large body of grateful alumni, are all here because Alfred had its beginning, and because of the noble men and women who made that beginning possible.

The School of Ceramics

THE School of Ceramics was founded in 1900 by Act of Legislature. The control of the school was vested in the trustees of Alfred University. Charles F. Binns, a man of English birth, who had been for twenty-five years with the Royal Porcelain Works of Worcester, England, was chosen director. Mr. Binns was then forty-three years of age, and had been for the previous two years engaged in the pottery industry in Trenton, N. J., during which time he had served also as Principal of the School of Industrial Art in that city.

Doctor Binns' selection as the first director has proved most fortunate. His thirty-two years of distinguished service will be brought to a close in 1931, by statutory age limit. His long term of scholarly administration has given the school both national and international recognition. From the first both technology and art were taught, for while the Ceramic School at Alfred was the second established in the United States, it was the first to pay attention to ceramic art.

The continued growth of the school called for an expansion of space and equipment, and in 1912 an ap-

propriation of \$25,000 was secured and a fireproof wing was added to the building. Here were housed the kilns and furnaces and a new chemical laboratory. New members of the faculty were added making a total of six. After the World War the school grew rapidly and increased accommodations became imperative. Some vacant space in the School of Agriculture nearby was allotted to the Department of Ceramic Art, but even this afforded only temporary relief, so that with the cooperation of the State Education Department a new building was planned. A bill was introduced in the Legislature in 1930 appropriating \$175,000. This bill was passed and received the approval of Governor Roosevelt. The bill founding the School in 1900 was signed by the then Governor Theodore Roosevelt. Contracts for the new building were awarded in July, 1931. The new building is to provide space for the Department of Ceramic Engineering, a new department of glass technology and the work in drawing and design.

In addition to the subjects taught in the technical departments, the faculty of Alfred College provides instruction in English, Modern Languages, History, Economics, Education, Mathematics, Physics, and Mechanics. The School of Ceramics, in which over a quarter of a million dollars has been invested by the State and with a faculty now of ten instructors, is thus able to devote undisturbed attention to its special field. The courses

cover four years: the first two years are given to preliminary, cultural, foundation and survey courses; the next two years are devoted to studies of special ceramic products with a view to profitable manufacture. In the Applied Art course students attempt the production of decorative pottery.

The school is frequently called upon to make tests of materials of which upwards of a thousand samples have been received, chiefly from within the State of New York.

The registration of students for 1930-31 was 188. Ninety per cent of these are residents of New York State. Hundreds of graduates of the School of Ceramics are filling places of leadership and distinction in every branch of ceramic industry and art, not only in New York state but throughout the nation.

School of Agriculture

THE State School of Agriculture at Alfred University was officially established on May 6, 1908, when Governor Charles E. Hughes signed the bill establishing the school. This bill carried an appropriation of \$75,000 for the purpose of erecting necessary buildings and purchasing a farm of not to exceed 300 acres. The following year an additional appropriation of \$40,000 was made for completing the buildings already begun and erecting a dairy building and greenhouse. Twenty thousand dollars was appropriated for maintenance for the school during 1909-10.

The present buildings and equipment of the school consist of one four-story brick and stone building 50 ft. x 100 ft., known as Agricultural Hall; a dairy building, same construction; greenhouse, concrete and glass; three poultry houses; one piggery, two dairy barns, incubator cellar, six pure-bred Percheron horses, forty head of pure-bred Holstein, Jersey and Ayrshire cattle, six thousand capacity incubators, five hundred and fifty laying hens, two tractors and other machinery.

During the twenty years of its life the school has been devoting its efforts to preparing young men for a successful career in farming or some allied occupation. As you go about western New York you find the

graduates of N. Y. S. A. playing an important part in the various rural and community organizations. They are masters of Granges, directors of Farm Bureaus, town supervisors, managers of co-operatives, and in this manner use the talents developed at Alfred to make their local communities a better place in which to live.

The State School of Agriculture offers a two-year course to those young men who have completed high school and wish to get a practical education in agriculture before engaging in the business of farming. It offers a three-year course to those young men who have, for one reason or another, not completed the high school work. Seventy-five per cent of the graduates of the school are farming or connected with a business which deals in agricultural commodities. The school attempts to do more than merely to give a scientific training in agriculture. It aims to make well-rounded men.

Situated as it is, a part of Alfred University, and in a college town, it brings to the student through lectures, concerts and social activities a degree of culture and self-confidence which will prove of lasting value wheresoever his life work may lead him.

There is no tuition charge and the cost of board and room in Alfred is very reasonable. The length of the school term, six months, from October first to

April first, makes it possible for the young man to leave the farm in the fall, after the heavy work is completed, and return in time to take up the next season's program. If, on the other hand, it is necessary for the young man to earn his own funds, the six months in the summer will allow him to earn sufficient money to carry him through the following school year.

The President Alfred University

President Davis is the builder of the new Alfred. Others labored sacrificially and effectively before him. He builded upon their secure foundations but the Alfred of the nineteen-thirties is peculiarly his work.

Elected to the presidency in 1895, when Alfred's glory was in rather serious eclipse, he has for over thirty-six years guided her destinies. Under the magic of his leadership truly startling changes have been brought about.

A comparison of 1895 with 1931, is illuminating. At the earlier date Alfred University had a campus of



Boothe C. Davis, LL. D., President

some sixteen acres, now it covers over one hundred acres. Then there were six buildings, now there are twenty. In 1895 there was a total endowment of \$250,000, in 1931 in cash, securities and pledges we boast over \$1,500,000, or an increase of six fold. Then there was a faculty of seventeen persons, now there are fifty-seven. At the beginning of President Davis' term there were some sixty or seventy students all told in the college and the then existing academy. (The academy was discontinued in 1915.) Now we register 500 students, all of college grade and exclusive of those registered in the Agricultural School. In that earlier day the total annual expenses involved in operating Alfred University were about \$24,000, last year (1930-31) they aggregated the sum of \$332,500.

Thus the physical size of Alfred—its property, endowments, staff, laboratories, libraries—has been greatly increased. Nor is that all. The variety of its instruction and courses has been enlarged by the establishment by the State of New York, of the New York State School of Clay-Working and Ceramics (1900), and the New York State School of Agriculture (1908), which has registered at times as many as 225 students. The state is now erecting a new building for the Ceramic School at a cost of \$175,000, exclusive of furnishings.

In keeping too with the demands of the time great progress has been made qualitatively as well as quanti-

tatively. Within a few years Alfred has been granted Class A rating by every college standardizing agency in the United States, and her graduates have been accepted for many years equally with the best in the graduate schools of the great universities. More recently she has won recognition from the American Association of University Women.

Moreover student life has been enriched in many ways. Athletics have been expanded, better financed and better staffed; a University Chaplain and Director of Religious Activities employed; and national and local fraternities, and sororities, and honor societies have been encouraged and now flourish on the campus. Healthy social life and social education have been promoted by the Susan Howell Social Hall and its beautiful appointments. Similar results will undoubtedly accompany the use of the new Frank L. Bartlett Memorial Dormitory.

In all these and many other changes of the past third of a century and more, President Davis has been the inspirer, the guiding genius, the undaunted leader. One of his own frequent and favorite remarks when reviewing these years is, "My salvation has been never to know when I was licked". Such a man is really never licked. Trying some program and meeting disappointment and threatened failure, he ever comes up smiling, trying something else, returning doggedly again to his prime objective and scoring a touch down. His most

recent achievement was the completion last winter of the epoch-making Centennial Program Fund netting \$1,042,000—the biggest single task ever undertaken by Alfred University.

Perhaps one of President Davis' most outstanding qualities is his ability to make and keep friends. A most genial and friendly personality, he has won the admiration, liking, even the deep affection of so many with whom he has come into contact. The result is that today all over this land and reaching into other lands are hundreds, perhaps thousands, of staunch friends of Alfred University. So many of these—alumni, old students, business men, educators, men and women of affairs, philanthropists—are friends because of the personality and foresight and effort of President Davis.

Nor has he lacked recognition by those outside the immediate circle of his own institution. From time to time he has been drafted into other labors. He did important service as chairman for Allegany County in the Liberty Loan Campaigns of the World War; for several years he was one of the trustees and a powerful platform speaker of the Anti-Saloon League; at another time he served as President of the Association of the Colleges and Universities of New York State; and more recently he was honored with the presidency of the national Council of Church Boards of Education.

How often the present writer has seen "Prexy" on the campus of Old A. U. at Commencement time or other times, characteristically surrounded by hosts of admiring alumni, old students and other friends! On such occasions he has been tempted to say of him as was said centuries ago of Sir Christopher Wren, the architect of St. Paul's Cathedral in which Wren lies buried: "If you would see his monument, look about you".

Thank God that unlike Wren, President Davis is actively and vividly with us and in the words of the Alma Mater is still our "gallant young leader".

J. Nelson Norwood,
Dean

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* Died Sept. 15, 1931

University Faculty, 1931-1932

Boothe Colwell Davis, Ph. D., LL. D., President
John Nelson Norwood, A. M., Ph. D., Dean of the College—History and Political Science
Arthur Elwin Main, A. M., D. D., L. H. D., Dean of the Department of Theology and Religious Education—Theology
Dora Kenyon Degen, A. M., Dean of Women—English Bible and Religious Education
Charles Fergus Binns, Sc. D., Director of Ceramics—Ceramic Technology
Cortez Randolph Clawson, Litt. B., A. M., Librarian—Library Economy
Waldo Alberti Titsworth, A. M., Sc. M., Registrar—Mathematics
James Currie McLeod, Sc. B., B. D., University Chaplain
Ray Winthrop Wingate—Director of Music
Joseph Seidlin, Sc. M., A. M., Ph. D.—Mathematics
Ada Becker Seidlin—Pianoforte
Marion Lawrence Fosdick—Ceramic Art and Modeling
Clara Katherine Nelson—Drawing and Design
Beulah Nowland Ellis, Ph. B., Ed. B., A. M.—English
Gilbert Whitney Campbell, A. M., B. D., Ph. D.—Philosophy and Education
Paul Canfield Saunders, Sc. M., Ph. D.—Chemistry
Lloyd R. Watson, A. M., Ph. D.—Director of Research
Clifford Miller Potter, Sc. M.—Physics
Walter L. Greene, A. B., B. D.—Biblical Languages, Church History, etc.
Edgar D. Van Horn, A. M., D. D.—Theology
Eva Lucile Ford, A. B., A. M.—Romance Languages
Irwin Alexander Conroe, A. B., A. M.—English and Public Speaking

Emmet Fritjof Hildebrand, Sc. B., A. M.—Industrial Mechanics
Murray J. Rice, A. M., Ph. D.—Ceramic Chemistry
Austin D. Bond, Sc. B., A. M.—Biology
Charles R. Amberg, Sc. M.—Ceramic Engineering
Garrett Stewart Nease, A. B., Mus. B., A. M., Ph. D.—Classical Languages
James A. McLane, B. P. E.—Physical Education
Harold Orlando Boraas, A. B., A. M.—Philosophy and Education
Charles David Buchanan, A. B., A. M.—German
Burton Benjamin Crandall, A. B., M. B. A.—Economics
Rolla James Bennett, A. B., B. D., A. M.—History
Fred Washington Ross, Sc. B., Sc. M.—Geology and Botany
Harold Ormond Burdick, A. B., A. M.—Biology
Lelia Evelyn Tupper, A. B., A. M.—English
*M. Ellis Drake, A. B., A. M.—History
Clarence W. Merritt, Sc. B.—Ceramics
Wendell Moses Burditt, Sc. B., A. M.—English and Dramatics
Ildra Alfreda Harris, A. B., A. M.—Romance Languages
Warren P. Cortelyou, Sc. B.—Ceramic Chemistry
Charles M. Harder—Drawing and Ceramic Art
Erma B. Hewitt—Metal Work
David William Weaver, Jr., Sc. B., Sc. M.—Chemistry
John Galloway—Physical Education and Coach of Athletics
Ruth Patience Greene, A. B.—Assistant Librarian and Assistant in Library Economy
Leland Ellis Williams, Sc. B.—Industrial Mechanics
Lester Ray Polan, A. B.—Mathematics
Marie Louise Cheval, A. B., A. M.—Romance Languages
Nathalie Marie Shepard—Physical Education for Women

Archie Earl Champlin, Ph. B., Director of Agriculture—Rural Economics and Parliamentary Law

Willard Ray Cone, Sc. M.—Agronomy, Fruit Growing

Paul B. Orvis, Sc. B.—Supervising Specialist

George S. Robinson—Poultry Husbandry

Lloyd Robinson, Sc. B., A. M.—Farm Management, Animal Husbandry

Erle M. Myers, Sc. B.—Dairy Industry

Paul J. Abbott, Sc. B.—Extension Courses

George Dinsmore, Sc. B.—Extension Courses

Carl Furrer—Extension Courses

George W. Smith—Superintendent of Farm

* Absent on leave

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Harry C. Greene, Superintendent of Buildings and Grounds

Ruth A. Rogers, Assistant to the Treasurer

Helen Taylor, Secretary

Lucile B. Knapp, Secretary to the President

Alfred University

Geographic Distribution of Students, 1931-1932

New York	431
Pennsylvania	25
New Jersey	20
Connecticut	7
Massachusetts	3
Ohio	3
Florida	2
Illinois	2
Rhode Island	2
Georgia	1
Idaho	1
Kansas	1
Virginia	1
Wisconsin	1
District of Columbia	1
France	1
Korea	1
Total	503

Religious Classification of Students

1930-1931

Distribution of Students According to Occupation of Parents, 1930-1931

Farmers	42	Teachers	10
Merchants	41	Lawyers	8
Homemakers	34	Barbers	7
Railroad	23	Insurance	7
Retired	21	Orphans	7
Mechanics	18	Bankers	6
Managers	17	City, County Official	6
Contractors	16	Physicians	6
Engineers	16	Oil Men	6
Clerks	14	Painters	6
Carpenters	13	Plumbers	6
Real Estate	12	Truckmen	5
Salesman	12	Superintendents	5
Laborers	11	Miscellaneous (less than	
Manufacturers	11	five in each)	107
Foremen	10	Total	503

Sect	Total	
Methodist	121	
Catholic, Roman	76	
Presbyterian	59	
Hebrew	52	
Episcopal	48	
Baptist, First Day	41	
Baptist, Seventh Day	24	
Congregational	21	
Lutheran	13	
Christian	5	
Catholic, Greek	5	
Universalist	5	
Dutch Reform	4	
Christian Science	3	
United Brethren	2	
Evangelical	2	
All Others	12	
No Preference	10	
Total		503

Endowment and Property

Held by Alfred University and other Corporations for Alfred University, June 30, 1931.

Endowment Assets

College of Liberal Arts:	
Trustees of:	
Alfred University	\$665,537 00
Seventh Day Baptist Education Society	23,238 93
Seventh Day Baptist Memorial Fund	173,750 30
Alumni Association of Alfred University	12,828 43—\$ 875,354 66
Theological Department:	
Trustees of:	
Alfred University	28,466 00
Seventh Day Baptist Education Society	26,161 80
Seventh Day Baptist Memorial Fund	17,452 33—\$ 72,080 13
	<u>\$ 947,434 79</u>

Plant Assets

College of Liberal Arts:	
Grounds	\$ 27,250 00
Merrill Athletic Field	10,000 00
Buildings	664,650 00
Furniture	41,400 00
Apparatus	51,150 00
Library	36,500 00
Museum	10,000 00—\$841,050 00
New York State School of Clay Working and Ceramics at Alfred University:	
Grounds	1,000 00
Buildings	45,000 00
Furniture	2,000 00
Apparatus	17,800 00
Library	1,000 00—\$ 66,800 00
New York State School of Agriculture at Alfred University:	
Grounds	11,500 00
Buildings	130,000 00
Furniture	2,500 00
Apparatus	9,800 00
Library	1,000 00
Live stock	13,000 00—\$167,800 00—\$1,075,650 00

Current Assets

College of Liberal Arts:	
Revenue Account:	
Cash and securities...	\$ 33,386 79
Theological Department:	
Cash	1,376 90
Improvement Fund:	
Cash	20,250 22—\$ 55,013 91
New York State School of Agriculture at Alfred University:	
Cash-Income Fund....	2,709 88—\$ 57,723 79
Grand Total	<u>\$2,080,808 58</u>

twenty-two

Income and Expenditures

Budget Estimate 1931-1932

Income

College of Liberal Arts	\$224,129
Summer Session	8,000
Department of Theology and Religious Education	5,000
New York State School of Clay-Working and Ceramics	74,099
New York State School of Agriculture ..	40,200
Total Income	<u>\$351,428</u>

Expenditures

College of Liberal Arts	\$223,527
Summer Session	8,000
Department of Theology and Religious Education	5,000
New York State School of Clay-Working and Ceramics	74,099
New York State School of Agriculture ..	40,200
Total Expenditures	<u>\$350,826</u>

twenty-three

Record of Growth

Year	No. Students			Income from				Salaries
	College	Ceramic	Total	Endowments	Tuition	Dormitory Rents	Total	College
1902-03	92	23	115	13,346	3,197	1,375	17,918	11,740*
1903-04	94	24	118	13,470	3,214	1,453	18,137	13,807*
1904-05	95	24	119	15,094	3,455	1,360	19,909	12,273*
1905-06	106	25	131	14,415	4,737	1,450	20,602	11,745*
1906-07	110	27	137	14,710	5,031	1,545	21,286	12,048*
1907-08	92	27	109	16,597	3,672	964	21,233	10,732*
1908-09	90	30	120	16,668	4,128	1,371	22,167	12,672*
1909-10	96	31	127	15,893	4,334	1,398	21,625	14,192*
1910-11	106	35	141	21,124	5,641	1,296	28,061	11,811
1911-12	113	35	148	19,300	5,279	1,147	25,726	10,700
1912-13	111	35	146	18,868	5,375	1,341	25,584	11,252
1913-14	112	47	162	20,966	5,909	1,583	28,451	10,936
1914-15	107	40	147	19,665	4,771	1,687	26,123	12,118
† 1915-16	114	40	154	20,005	6,453	1,678	28,135	11,644
1916-17	129	46	175	19,276	7,456	1,765	28,457	13,968
1917-18	106	39	145	20,708	5,722	3,140	29,576	17,750
‡ 1918-19	194	53	247	21,277	11,827	6,922	40,026	17,769
1919-20	126	53	179	23,161	12,586	5,052	40,800	20,498
1920-21	123	85	208	26,032	15,283	5,944	47,259	28,477
1921-22	158	102	260	25,242	21,400	9,479	56,121	32,919
1922-23	196	97	293	29,245	27,275	10,379	66,900	36,587
1923-24	227	109	336	30,441	31,435	10,838	72,714	41,225
1924-25	256	127	383	32,887	36,913	11,644	81,444	43,990
1925-26	298	152	450	35,256	49,099	12,017	96,372	48,394
1926-27	320	160	480	38,826	60,331	12,331	111,488	58,883
1927-28	311	163	474	43,715	72,250	13,102	129,067	69,773
1928-29	326	165	491	44,160	89,835	13,439	147,434	77,348
1929-30	310	164	474	44,150	108,000	13,300	165,450	87,500
1929-30	305	166	471	43,782	104,502	12,448	160,232	86,281
1930-31	299	186	485	42,904	108,552	13,183	164,639	91,506

* Early years include Academy salaries as they were not reported separately then, but tuition given is college only as the tuition items were reported separately.

† 1915-16 Changed from 10 to 12 salary payments per year.

‡ 1918-19 Student Army Training Corps.

Improvement Fund

and

The \$1,000,000 Centennial Program Fund

(a continuation of the Improvement Fund)

From 1916 to July 1, 1931

The Improvement Fund

IN the year 1916, the Trustees of Alfred University voted to undertake to raise at least \$55,000.00 for improvements, the Fund to be known as the "Improvement Fund." The amount to be raised was increased from time to time as additional improvements became necessary. The goal was fixed at \$300,000.00 for endowment when the General Education Board by contract, dated March 1, 1921, agreed to pay to Alfred University \$100,000.00, on condition that the University secure not less than \$300,000.00 for permanent endowment, including the contribution of the Board, on or before October 30, 1921, in cash, or subscriptions to be paid on or before October 30, 1926. All conditions of the General Education Board were met, and on October 30, 1926, a total of over \$500,000.00 had been received in cash and securities, over \$300,000.00 of which was designated for permanent endowment.

The \$1,000,000 Centennial Program Fund

At the annual meeting in June, 1927, the Trustees adopted a program of improvements requiring an additional sum of one million dollars, to be known as the \$1,000,000.00 Centennial Program Fund, to be completed by 1936, and the Finance Committee was empowered to take such action as might be necessary to carry out the Program.

The Finance Committee inaugurated a systematic campaign by the appointment of local committees to solicit subscriptions from alumni and friends of the University. Much loyal and efficient work was done by the members of the various committees which resulted in raising cash and subscriptions amounting to \$346,474.47. At a meeting of the trustees on March 21, 1930, resolution was adopted authorizing the officers of the Board of Trustees to enter into a contract with the Hancher Organization of Chicago, Illinois, to undertake to raise the balance of the \$1,000,000.00 Fund. The director of the campaign and the office manager began their labors in May, 1930, and offices for their use were fitted up on the second floor of the Green Block. The validating figure was placed at \$1,000,000.00, and the date for validation was named as December 20, 1930, at which time the records showed a total in gifts and pledges received of \$1,013,945.38, and after examination by a committee

appointed for the purpose, a resolution was adopted declaring the subscriptions valid and binding.

Subscriptions continued to be received as a result of the campaign, also through the efforts of the Financial Secretary and various trustees, so that on June 30, 1931, the fund totaled \$1,042,744.66.

The Subscriptions Received to June 30, 1931, Are Classified as Follows

Buildings:

Alumni Hall	\$ 3,365 00
Babcock Hall Rebuilding Fund	5,357 50
Bartlett Memorial Dormitory..	150,000 00
Gymnasium	6,280 00
Infirmary	10,000 00
Ladies Dormitory	50 00
Susan Howell Social Hall	30,000 00—\$ 205,052 50

Endowment:

Scholarships	55,489 30
Other Endowment	140,459 11—\$ 195,948 41
Annuities	37,600 00
Deagan Chimes	700 00
Moving Picture Machine	500 00
Estate Pledges	291,050 00
Undesignated Pledges	311,893 75
Total	\$1,042,744 66

The Department of Finance

THE trustees had felt for sometime that the constantly increasing responsibilities in administering the affairs of the University, made it necessary to relieve the President from the heavy burden of cultivating and soliciting for finances.

The Finance Committee gave the matter much study and consideration and recommended to the trustees at their meeting held in New York, October 7, 1931, that a Department of Finance with a directing head be established. The Board voted to establish such a department and elected Doctor J. Wesley Miller, who has had a long and a successful career in philanthropic financing, as director of the department. Doctor Miller began his duties as director at once. The President and trustees of the University solicit for him the most kindly consideration and co-operation by the friends of the University.

The Finance Committee, under which the Department of Finance is organized, and which is cooperating with Doctor Miller, consists of the following trustees:

C. Loomis Allen, Chairman
 Hon. George L. Babcock
 Justin B. Bradley
 William C. Cannon
 Pres. B. C. Pavis
 Nathan E. Lewis
 Dr. Winfred L. Potter
 Asa F. Randolph
 Curtis F. Randolph
 Orra S. Rogers
 Judson G. Rosebush

Alfred
 Plainfield, N. J.
 Hornell
 New York City
 Alfred
 Plainfield, N. J.
 Syracuse
 Plainfield, N. J.
 Alfred
 Plainfield, N. J.
 Appleton, Wis.

Improvement Fund Continuation Program

The following continuation improvement program was adopted by the Board of Trustees at their meeting in New York, October 7, 1931:

Physics Hall	\$100,000
Ladies Dormitory	
1. Renovation and Improvement to present Ladies Dormitory	25,000
2. New Ladies Dormitory	150,000
Provision for Executive Offices and Additional Class Rooms	75,000
Added Endowment Including Scholarships	500,000
Stack Room Addition to Library	25,000
Chemistry Building	100,000
Chapel and Furnishings	75,000
Ladies Gymnasium and Swimming Pool	100,000
Boothe C. Davis Hall of Liberal Arts	350,000
Total	\$1,500,000

Justification of the Program

THERE are enrolled in the colleges and universities of the United States roundly 1,000,000 students. State universities care for about 250,000. The one hundred most highly endowed private institutions care for approximately 250,000, and the remaining 500,000 are provided for by some six hundred smaller colleges.

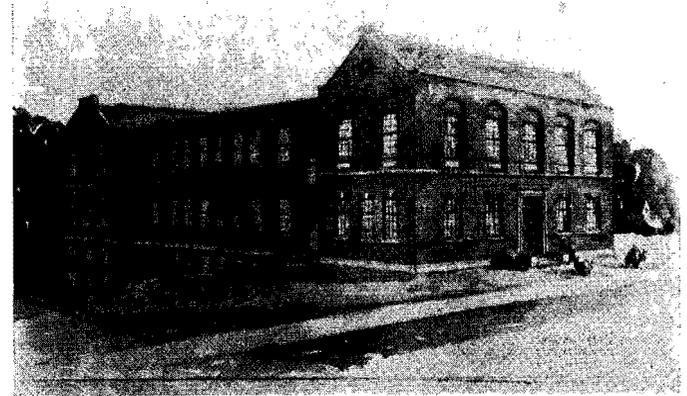
The one hundred most highly endowed institutions hold about three fourths of the total endowments held by all institutions of higher learning in the United States, but care for only about one fourth of the students enrolled. This throws a heavy burden on the smaller colleges, such as Alfred University, which must care for fifty per cent of the total number of students of the country with only twenty-five per cent of the funds given privately for higher education.

To meet its fair share of the educational responsibility for the 500,000 students in the smaller colleges, Alfred University must carry out the improvement program authorized by its board of trustees.

Support of the Liberal Arts College is a social and economic necessity.



Frank L. Bartlett Dormitory



Architect's Drawing of Ceramic Building

Appreciation

EVERY movement for human uplift, social welfare and enlightenment is dependent upon personal interest and sacrificial giving of time, labor and money on the part of benevolently disposed people. The history of Alfred University bears eloquent witness to the truth of this statement.

From the brave youth who walked from Alfred to Schenectady in the summer of 1836, and carried the request of pioneer settlers in this wilderness region to a college trained man to start a school here, to the last generous soul who made the requisite final subscription to complete the Million Dollar Centennial Fund, every one of the thousands of helpful services to Alfred has represented sacrificial giving of interest, time, labor or money.

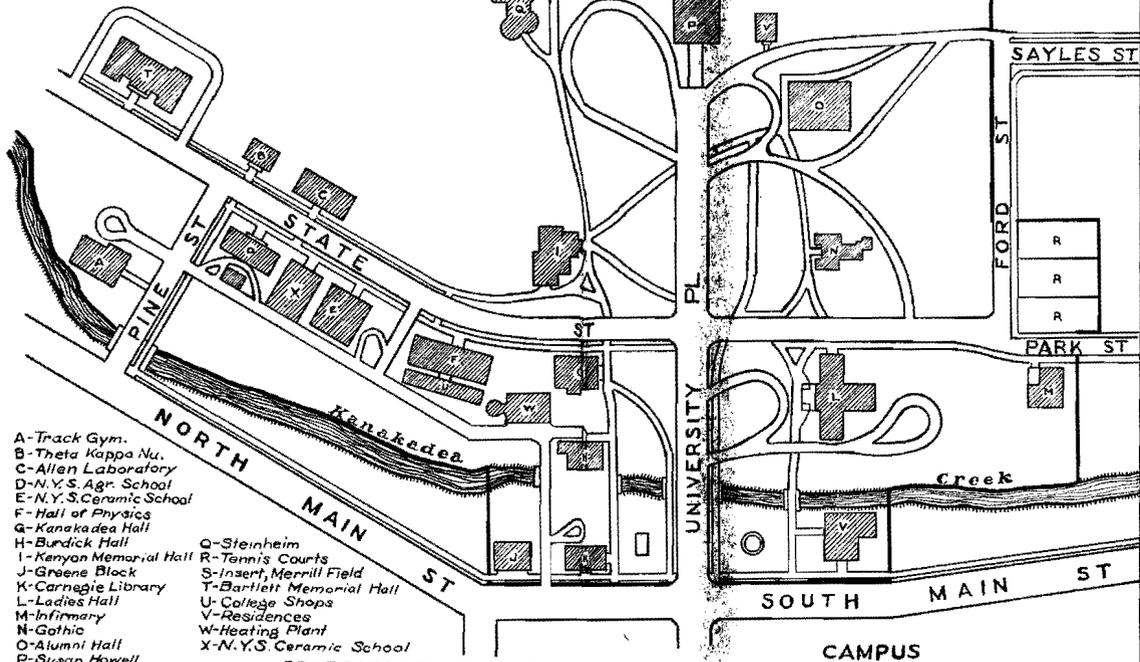
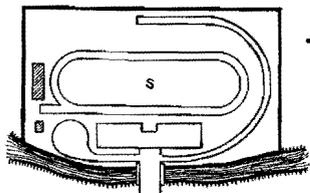
No word of mine can do justice in expressing appreciation and grateful thanks to the thousands of Alfred's friends and benefactors, living and dead. The records of their services will be indelibly inscribed on the heart's tablets of uncounted multitudes of men and women, past, present and future, who share the benefits of these labors and sacrifices.

The rising tides of educational achievement and of human aspirations join in gratitude too large for indi-

vidual expression. I have a feeling that in Heaven their names are all written. But as President of the University in these years of more rapid expansion, I esteem it an honor to say the words of official, as well as of personal thanks and appreciation to one and all of Alfred's glorious group of benefactors, who by these services and gifts have made themselves immortal.

For all that you have done and said in the interest of Alfred, may your reward be evident in Alfred's enlarging service to the youth of the land, and in your consciousness of a worthwhile service to your fellow men.

Boothe C. Davis,
President



- A-Track Gym.
- B-Theta Kappa Nu.
- C-Allen Laboratory
- D-N.Y.S. Agr. School
- E-N.Y.S. Ceramic School
- F-Hall of Physics
- G-Kanakadea Hall
- H-Burdick Hall
- I-Kenyon Memorial Hall
- J-Greene Block
- K-Carnegie Library
- L-Ladies Hall
- M-Infirmery
- N-Gothic
- O-Alumni Hall
- P-Susan Howell Social Hall

- Q-Steinheim
- R-Tennis Courts
- S-Inner, Merrill Field
- T-Bartlett Memorial Hall
- U-College Shops
- V-Residences
- W-Heating Plant
- X-N.Y.S. Ceramic School

PROPOSED NEW BUILDINGS

- 1-New Ladies Dormitory
- 2-Administration Building
- 3-Chemistry Building
- 4-Chapel and Furnishings
- 5-Ladies Gymnasium
- 6-Boothe C. Davis Hall of Liberal Arts

ALFRED UNIVERSITY